



GOVERNING BOARD

DON NOTTOLI

Board of Supervisors County of Sacramento

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SOPHIA SCHERMAN

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JIMMIE YEE

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ADMINISTRATION

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Executive Director

DENISE LEE

Deputy Director

925 Del Paso Blvd., Suite 100 Sacramento, CA 95815

> Phone: (916) 263-3804 Fax: (916) 263-3779

> > Website:

http://www.headstart.seta.net

Thought of the Day: "Through teamwork and the contributions of everyone, we advance our purpose and improve the world around us. Together we can make a difference."

Author: Unknown

SPECIAL MEETING OF THE HEAD START POLICY COUNCIL

DATE: Tuesday, February 22, 2011

TIME: 10:30 a.m.

LOCATION: SETA Board Room

925 Del Paso Blvd. Sacramento, CA 95815

While the SETA/Head Start Policy Council welcomes and encourages participation in the Council meetings, it would be appreciated if you would limit your comments to three minutes so that everyone may be heard. Matters under jurisdiction of the SETA/Head Start Policy Council and not on the posted agenda or any off-agenda matters may be addressed by the general public following completion of the regular agenda. The SETA/Head Start Policy Council limits testimony on matters not on the agenda to three minutes per person and not more than ten minutes for a particular subject. Meeting facilities are accessible to persons with disabilities. Requests for Assisted Listening Devices or other considerations should be made through the Clerk's office at (916) 263-3827. This document and other Board meeting information may be accessed through the Internet by accessing the SETA home page: www.seta.net.

AGENDA

I. Call to Order/Roll Call/Review of Board Member Attendance

II. Information Items

- A. Standing Information Items
 - AB 1234 Ethics Training Mr. Victor Bonanno

III. Consent Item

A. Approval of the Minutes of the January 25, 2011 Regular Meeting

IV. Action Items

- A. Appointment of Representative and Alternate for Child and Adolescent Health Advisory Board Ms. Coventry St. Mary
- B. Appointment of Representative and Alternate to the Children's Dental Task Force Ms. Coventry St. Mary

II. Information Items (continued)

- A. Standing Information Items
 - PC/PAC Calendar of Events Ms. Coventry St. Mary
 - Parent/Family Support Unit Events and Activities Ms. Coventry St. Mary
 - Parent/Staff Recognitions Ms. Coventry St. Mary
 - Fiscal Monthly Report/Corporate Card Monthly Statement of Account Mr. Roger Bartlett
 - National Head Start Association (NHSA) Parent Training Conference Reports – Ms. Coventry St. Mary
 - Officer Training Report Ms. Coventry St. Mary
 - Community Resources-Parents/Staff Ms. Coventry St. Mary
- B. Governing Board Minutes for the January 6, 2011 Meeting
- C. Fiscal Monitoring Reports
 - Elk Grove Unified School District
 - Twin Rivers Unified School District

V. Committee Reports

- A. Executive Committee
- B. Budget/Planning Committee Ms. Coventry St. Mary
- C. Male Involvement Committee/Community Advocating Male Participation (CAMP): Mr. Troy Luna

VI. Other Reports

- A. Executive Director's Report
- B. Head Start Deputy Director's Report
 - Monthly Head Start Report (see attachment)
- C. Head Start Managers' Reports
- D. Open Discussion and Comments
- E. Public Participation

VII. Adjournment

DISTRIBUTION DATE: WEDNESDAY, FEBRUARY 16, 2011

Policy Council meeting hosted by:

<u>Chair</u>: Coventry St. Mary <u>Vice Chair</u>: Rebecca Lewis <u>Secretary</u>: Lisa Daniels <u>Treasurer</u>: Haley Joslin <u>Parliamentarian</u>: Mary Brown

IV. Action Items

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- A. Standing Information Items
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ITEM I - CALL TO ORDER/ROLL CALL

A member of the Policy Council will call the roll for the following members: Willie Jean Peck, Elk Grove Unified School District Lora Tellez, Elk Grove Unified School District Arisdelcy Ornelas, Sacramento City Unified School District Brianna Mitchell, Sacramento City Unified School District Brandy Krueger, San Juan Unified School District Darlene Low, San Juan Unified School District Michela Barbosa, Twin Rivers Unified School District Ekuah Ramsey, Twin Rivers Unified School District Lisa Daniels, WCIC/Playmate Child Development Center Delia Ramirez, WCIC/Playmate Child Development Center David Quintero, SETA-Operated Program Haley Joslin, SETA-Operated Program Michelle Burgess, SETA-Operated Program Mary Brown, SETA-Operated Program Rebecca Lewis, Grandparent Representative Dina Patterson, Foster Parent Representative Coventry St. Mary, Early Head Start (San Juan) Samih Shehadeh, Early Head Start (SOP) Marybell Barron, Home Base Option Moses Barron, Home Base Option Troy Luna, Community Advocating Male Participation Gloria Juarez, Child Health & Disability Prevention Program Tamara Knox, Past Parent Representative Electa Broussard, Past Parent Representative Members to be Seated: Manuel Cano, Sacramento City Unified School District Kristen Hendricks, Early Head Start (SOP) **Seats Vacant:** Vacant (Garcia), Early Head Start (Sac. City) Vacant (Reyes), SETA-Operated Program Vacant (Dixon), SETA-Operated Program

** Please call your alternate, the Policy Council Chair (Coventry St. Mary: 849-2012, or Head Start Staff (Marie Desha: 263-4082 or Nancy Hogan: 263-3827) if you will not be in attendance. **

POLICY COUNCIL BOARD MEETING ATTENDANCE PROGRAM YEAR 2010-2011

The 2010-2011 Board was seated on **November 23, 2010** and **December 14, 2010**

BOARD MEMBER	SITE	11/23	12/14	1/25	2/22 *	3/22	4/26	5/24	6/28	7/26	8/23	9/27	10/25	11/22
M. Barbosa	TR	Χ	Х	X										
(11/23)														
Marybell Barron (12/14)	НВ		Х	U										
Moses Barron (12/14)	НВ		Х	U										
E. Broussard	PP	Е	Е	X										
M. Brown (11/23)	SOP	Х	РС	Х										
M. Burgess	SOP	Е	U	Х										
M. Cano	SAC			U										
L. Daniels (11/23)	WCIC	Х	Х	X										
M. Dixon	SOP	€	¥	¥										
K. Hendricks	EHS/SOP													
H. Joslin	SOP	E	Е	Х										
G. Juarez (11/23)	CHDP	Х	Е	X										
T. Knox (11/23)	PP	Х	PC	Х										
B. Krueger (11/23)	SJ	Х	U	Х										
R. Lewis (11/23)	GRAND	Х	Е	X										
D. Low (11/23)	SJ	Х	Х	E										
T. Luna (11/23)	MI	Х	Х	Е										
B. Mitchell	SAC			Х										
A. Ornelas (11/23)	SAC	Х	U	Х										

BOARD MEMBER	SITE	11/23	12/14	1/	25	2/22	3/22	4/26	5/24	6/28	7/26	8/23	9/27	10/25	11/22
D. Patterson (11/23)	FOSTER	Х	PC	E											
W. J. Peck (12/14)	ELK	U	Х		(
D. Quintero (11/23)	SOP	Х	Х		(
D. Ramirez (11/23)	WCIC	Х	Х	E											
E. Ramsey (11/23)	TR	Χ	Е	E											
R. Reyes	SOP	₽	₽C												
C. St. Mary (11/23)	EHS/SJ	Х	PC	>	(
S. Shehadeh (8/24)	EHS/SOP				(
L. Tellez (11/23)	ELK	X	Х	Į	J										

GLOSSARY OF ACRONYMS

ACRONYM	REPRESENTATIVE CENTER
CAMP	Community Advocating Male Participation
CHDP	Child Health and Disability Prevention Program
CR	Community Representative
EHS	Early Head Start
ELK	Elk Grove Unified School District
FOSTER	Foster Parent Representative
GRAND	Grandparent Representative
HB	Home based Option
PAST	Past Parent Representative
SAC	Sacramento City Unified School District
SJ	San Juan Unified School District
SOP	SETA-Operated Program
TR	Twin Rivers School District
WCIC	Women's Civic Improvement Club/Playmate Child Care Center

X: Present E: Excused R: Resigned

U: Unexcused Absence S/B/S: Should be Seated AP: Alternate Present

E/PCB: Excused, Policy Council Business **E/PCB:** Excused, Policy Committee Business

OGC: Outgoing Chair
*: Special Meeting

Special Meeting Current a/o 2/8/11

<u>ITEM II-A – INFORMATION</u>

STANDING INFORMATION

BACKGROUND:

- A.
- Standing Information Items

 ➤ AB 1234 Ethics Training Mr. Victor Bonanno

ITEM III-A - CONSENT

APPROVAL OF MINUTES OF THE JANUARY 25, 2011 REGULAR POLICY COUNCIL MEETING

BACKGROUND:	
Attached for the Policy Council's review are the minutes of the January 25, 2017 neeting.	İ
RECOMMENDATION:	
That the Policy Council approve the January 25, 2011 meeting minutes.	
NOTES:	
ACTION: Moved: Second:	_

VOTE: Aye: ______ Nay: _____ Abstentions: _____

REGLAR MEETING OF THE HEAD START POLICY COUNCIL

Minutes/Synopsis

(Minutes reflect the actual progress of the meeting.)

SETA Board Room 925 Del Paso Blvd., Suite 100 Sacramento, CA 95815 Tuesday, January 25, 2011 1:00 p.m.

Call to Order/Roll Call/Review of Board Member Attendance: Ms. Jennifer Ryon called the meeting to order at 1:10 p.m. and read the Thought of the Day. Ms. Coventry St. Mary called the roll.

The following board members were seated and welcomed to the board: Brianna Mitchell, Michelle Burgess, Mary Brown, Tamara Knox, and Electa Broussard. It was announced that Mr. Roberto Reyes has resigned.

Members Present:

Arisdelcy Ornelas, Sacramento City Unified School District Willie Jean Peck, Elk Grove Unified School District Brandy Krueger, San Juan Unified School District David Quintero, SETA-Operated Program Haley Joslin, SETA-Operated Program Rebecca Lewis, Grandparent Representative Coventry St. Mary, Early Head Start Gloria Juarez, Child Health & Disability Prevention Program Michela Barbosa, Twin Rivers Unified School District Lisa Daniels, WCIC/Playmate Child Development Center Troy Luna, CAMP Jennifer Ryon, Outgoing Chair Samih Shehadeh, Early Head Start (SOP)

Members Absent:

Lora Tellez, Elk Grove Unified School District (unexcused)
Darlene Low, San Juan Unified School District (excused)
Ekuah Ramsey, Twin Rivers Unified School District (excused)
Dina Patterson, Foster Parent Representative (excused)
Delia Ramirez, WCIC/Playmate Child Development Center (excused)
Marybell Barron, Home Base Option (unexcused)
Moses Barron, Home Base Option (unexcused)
Tiffany Garcia, Early Head Start (Sac. City) (unexcused)
Roberto Reyes, SETA-Operated Program (resigned from the board)
Michele Dixon, SETA-Operated Program (unexcused)
Manuel Cano, Sacramento City Unified School District (unexcused)
Kristen Hendricks, Early Head Start (SOP) (excused)

II. Consent Items

- A. Approval of the Minutes of the December 14, 2010 Special Meeting
- B. Approval of Selection Criteria for Enrollment in Head Start
- C. Approval of Selection Criteria for Enrollment in Early Head Start

Ms. Ryon reviewed Items II A-C together; there were no questions or comments on these consent items.

Moved/Brown, second/Daniels, to approve consent items as follows:

- A. Approve the minutes of the December 14, 2010 special meeting;
- B. Approve the Selection Criteria for Enrollment in Head Start.
- C. Approve the Selection Criteria for Enrollment in Early Head Start. Show of hands vote: Aye: 16, Nay: 0; Abstentions: 1 (Ryon)

The Board went off agenda.

IV. Information Items

- A. Standing Information Items
- Parent/Staff Recognitions: Ms. Ryon acknowledged Ms. Jeanine Vandermolen for all she has done for Head Start and presented her with flowers. Ms. Marie Desha thanked Ms. Jennifer Ryon for the work and assistance for Head Start. Ms. Desha thanked Ms. Ryon and Mr. Luna for their work and wished them well. Ms. Ryon spoke about how important her work on the Policy Council has been and wishes the board the best of success.

II. <u>Consent Items</u> (continued)

 Approval of Delegating Authority to the Parent Advisory Committee to Function in the Screening and Interviewing of Prospective Applicants Directly Related to the SETA-Operated Program

Ms. Ryon reviewed the board item; no questions or corrections.

Moved/Brown, second/Knox, to approve the Delegation of Authority to the Parent Advisory Committee to Function in the Screening and Interviewing of Prospective Applicants Directly Related to the SETA-Operated Program. Show of hands vote: Aye: 16, Nay: 0; Abstentions: 1 (Ryon)

III. Action Items

A. Election of Policy Council Officers for Program Year 2010-2011

Ms. Ryon reviewed the duties for Chair.

Those interested in running for Chair: Mary Brown and Coventry St. Mary.

Ms. Michela Barbosa arrived at 1:29 p.m.

Votes: Mary: 5; Coventry: 11 (2 Abstentions: Knox and Ryon)

Ms. Coventry St. Mary will serve as Chair.

Vice Chair: Michela Barbosa, Rebecca Lewis

Votes: Michela: 4, Rebecca: 12 (2 Abstentions: Knox and Ryon)

Ms. Rebecca Lewis will serve as Vice Chair.

Secretary: Lisa Daniels

Votes: Lisa 16 (2 Abstentions: Knox and Ryon)

Ms. Lisa Daniels will serve as Secretary.

Treasurer: Brandy Krueger, Haley Joslin

Votes: Brandy: 5, Haley: 11 (2 Abstentions: Knox and Ryon)

Ms. Haley Joslin will serve as Treasurer.

<u>Parliamentarian</u>: Michela Barbosa, Brandy Krueger, Mary Brown Votes: Michela: 3, Brandy: 4, Mary: 9 (2 Abstentions: Knox and Ryon)

Ms. Mary Brown will serve as Parliamentarian.

Moved/Barbosa, second/Burgess, to ratify the officer elections. Show of hands vote: Aye: 17, Nay: 0, Abstentions: 1 (Ryon)

The new officers took their positions.

B. Approval of SETA Head Start/Early Head Start Written Service Plans

Ms. Coventry St. Mary reviewed this board item. Ms. Denise Lee stated that the board is required to approve written service plans. The written service plans can be considered a 'road map.' Also listed on the written service plans are the Performance Standards for which all Head Start grantees are required to provide. Each delegate agency also has a written service plan.

Ms. Krueger expressed concern that there is one mental health provider for the entire program; will there ever be more than one mental health provider? Ms. Lee stated that this document is the SETA operated program document. San Juan Unified School District has a written service plan for their program which is very similar. SETA Head Start assists parents to connect with mental health providers.

Moved/Peck, second/Barbosa, to approve the SETA Head Start/Early Head Start Written Service Plans, modified November/December, 2010. Show of hands vote: Aye: 14, Nay: 0, Abstentions: 2 (St. Mary and Knox)

C. Approval to Eliminate Class Specifications

Ms. St. Mary reviewed the staff report. Mr. Rod Nishi stated that this item requests the elimination of some class specifications. Some of the class specifications that do not have an incumbent, or have not been used for a period of time and the agency did not expect to use the classifications are being recommended for elimination. The union has reviewed and approved the abolishment of these specifications.

Ms. Lewis thinks it would have been better to show which classifications were combined.

Ms. Lee reviewed some of the positions that have been blended or deleted and explained why they are being recommended for elimination.

Moved/Kruger, second/Barbosa, to approve the elimination of classifications identified on the backup material.

Show of hands vote: Aye: 14, Nay: 0, Abstentions: 2 (St. Mary and Burgess)

D. Approval of Revised Job Classifications

Ms. St. Mary reviewed the staff report.

Mr. Rod Nishi reviewed the job classifications and descriptions. He distributed copies of the revised job classifications. The changes are not substantive. The recommended revisions have been reviewed by the Union.

Mr. Quintero left the meeting at 2:30 p.m.

Mr. Calvin McGee was introduced; Mr. McGee did a job classification study that was begun last year. Mr. McGee prepared a survey that went to every employees in the organization. He got 50% of the responses from staff. In addition, Mr. McGee connected with supervisors and managers to discuss the job classifications.

Ms. Joslin asked whether there was a loophole by not having disabled people in the classroom. Mr. Nishi stated that the person would be allowed to stay within the classroom as long as the agency can make reasonable accommodations for the disabled person.

Moved/Brown, second/Burgess, to approve the revisions to the classifications identified in the job classification documents.

Show of hands vote: Aye: 14, Nay: 0, Abstentions: 2 (Barbosa and St. Mary)

IV. Information Items

- A. Standing Information Items
 - PC/PAC Calendar of Events: Ms. St. Mary reviewed the calendar.
 - Parent/Family Support Unit Events and Activities: No comments.
 - Parent/Staff Recognitions: Ms. Tamara Know received the "Beating the Odds" award and received a \$1,000 gift. Through Region IX, Ms. Knox received The Al Orozco Award and received \$1,000 for tuition and books.
 - Fiscal Monthly Report/Corporate Card Monthly Statement of Account Mr. Roger Bartlett reviewed the monthly report. The expenditures are at 39% for the fiscal year. Some of the insurance costs had to be reclassified which was shown on the fiscal report. Mr. Bartlett reviewed the credit card expenditures. The payment of flood insurance was for two SETA buildings: the administrative building and the facilities building.
 - National Head Start Association Parent Training Conference Reports: There were three parents that attended the conference. Ms. Knox, Ms. Brown, and Ms. St. Mary spoke of their experience at the parent training conference.
 - Community Resources-Parents/Staff: Mr. Troy Luna announced that Little League will be starting up. Little League cannot turn kids away for their inability to pay. Ms. Knox reminded board members that LaFamilia Counseling Center has karate and martial arts classes for \$25.00 for the year. The ages are from 5 years of age and older.
- B. Governing Board Minutes for the December 2, 2010 Meeting: No comments.

V. <u>Committee Report</u>

A. Executive Committee: No questions or corrections.

VI. Other Reports

- A. Executive Director's Report: Ms. Kossick reminded board members to go to www.jobs.sacramentoworks.org for job information. She encouraged members to share with neighbors/friends to check out the web site for upward mobility.
- B. Head Start Deputy Director's Report: Ms. Denise Lee congratulated Ms. Tamara Knox for receiving the awards. Staff is in the process of writing the annual funding grant that will be presented to the Policy Council in April and submitted to ACF in May. The next Budget/Planning meeting is scheduled for February 8. This committee regularly meets the second Tuesday of each month. Ms. Lee thanked parents that participated in the interview with the federal reviewers.
- C. Head Start Managers' Reports: Tabled.
- D. Open Discussion and Comments: No comments.
- E. Public Participation: No comments.
- **VI. Adjournment**: The meeting was adjourned at 3:35 p.m.

ITEM IV-A – ACTION

APPOINTMENT OF REPRESENTATIVE AND ALTERNATE FOR CHILD AND ADOLESCENT HEALTH ADVISORY BOARD

BACKGROUND:

This item provides the Policy Council Chair an opportunity to appoint a representative and an alternate to sit on the Sacramento County Maternal, Child and Adolescent Health Advisory Board.

The Sacramento County Maternal, Child and Adolescent Health Advisory Board has requested one representative and one alternate to serve from Head Start. Current health issues are addressed, providing an opportunity for Head Start parents to contribute in the discussion and receive valuable information for Head Start. The committee meets five times a year on the second Tuesday of the month (January, March, May, September, and November). The meetings are held at 9333 Tech Center Drive, Suite 800, Sacramento, CA, from 8:00 – 10:00 a.m. If you have any questions, please contact Brenda Campos, 263-3881.

RECOMMENDATION:

Ratify the Chair's appointment of one representative and one alternate to serve on the Sacramento County Maternal, Child and Adolescent Health Advisory Board.

ACTION: Moved:		Second:	
VOTE : Aye:	Nay:	Abstentions:	

ITEM IV-B - ACTION

APPOINTMENT OF REPRESENTATIVE AND ALTERNATE TO THE CHILDREN'S DENTAL TASK FORCE

BACKGROUND:

This item provides the Policy Council Chair an opportunity to appoint a representative and an alternate to sit on the Children's Dental Task Force.

The Children's Dental Task Force was first co-convened in January, 2008 by First 5 Sacramento and Cover the Kids, to work collaboratively to address dental access problems for children in Sacramento County. As a result, a report was created that examines the strengths and challenges of the current system of dental care for children in Sacramento County titled, "Embracing an Oral Health Agenda for Sacramento County's Youngest and Most Vulnerable Residents." This report recommends nine steps to improve the availability of dental services for children and the utilization of those services. The Children's Dental Task Force is following up on those nine recommendations to improve dental access for Sacramento County Children.

The Children's Dental Task Force meets quarterly, on the fourth Wednesday, from 3:00 p.m. – 5:00 p.m., at First 5 Sacramento, 2750 Gateway Oaks Drive, Suite 330, Sacramento. The next meeting is Wednesday, April 27, 2011.

If you have any questions, please contact Brenda Campos, 263-3881.

RECOMMENDATION:

Ratify the Chair's appointment of one representative and one alternate to serve on the Children's Dental Task Force.

ACTION: Moved:		Second:			
VOTE: Aye:	Nay:	Abstentions:			

<u>ITEM II-A – INFORMATION</u>

STANDING INFORMATION

BACKGROUND:

- PC/PAC Calendar of Events Ms. Coventry St. Mary
- Parent/Family Support Unit Events and Activities Ms. Coventry St. Mary
- Parent/Staff Recognitions Ms. Coventry St. Mary
- Fiscal Monthly Report/Corporate Card Monthly Statement of Account Mr. Roger Bartlett
- National Head Start Association (NHSA) Parent Training Conference Reports – Ms. Coventry St. Mary
- Officer Training Report Ms. Coventry St. Mary
- Community Resources-Parents/Staff Ms. Coventry St. Mary

CALENDAR OF EVENTS AND ACTIVITIES PARENT/FAMILY SUPPORT UNIT

<u>EVENT</u> <u>DATE</u>

Male Involvement Committee Meeting	Friday, February 25, 2011 11:00 a.m. 925 Del Paso Blvd. Redwood
Countywide Parent Conference	Friday, April 20, 2011 8:00 a.m. – 4:00 p.m. Charles A. Jones 5451 Lemon Hill Avenue Sacramento, CA

PC/PAC CALENDAR OF EVENTS

<u>EVENT</u> <u>DATE</u>

PC/PAC/Delegate Agency Officer Training	Friday, February 18, 2011 Registration 8:30 a.m. Training 9:00 a.m12:00 p.m. 925 Del Paso Blvd. Sequoia Room
PAC Executive Committee Meeting	Thursday, February 24, 2011 9:00 a.m. 925 Del Paso Blvd. Magnolia Room
PC/PAC Personnel/Bylaws Committee meeting	Friday, February 25, 2011 9:00 a.m. – 11:00 a.m. 925 Del Paso Blvd. Redwood Room
Male Involvement Committee Meeting	Friday, February 25, 2011 11:00 a.m. 925 Del Paso Blvd. Redwood Room
PC/PAC Budget Planning Committee Special Meeting – 2011-2012 Refunding Application Planning Meeting	Tuesday, March 1, 2011 9:00 – 10:30 a.m. 925 Del Paso Blvd. Oak Room
PC Executive Committee Meeting	Thursday, March 3, 2011 9:00 a.m. 925 Del Paso Blvd. Oak Room
PC/PAC Budget Planning Committee Special Meeting – 2011-2012 Refunding Application Planning Meeting	Tuesday, March 8, 2011 9:00 – 10:30 a.m. 925 Del Paso Blvd. Oak Room
PC/PAC Budget Planning Committee Special Meeting – 2011-2012 Refunding Application Planning Meeting	Tuesday, March 15, 2011 9:00 – 10:30 a.m. 925 Del Paso Blvd. Oak Room

PC/PAC Budget Planning Committee Special Meeting – 2011-2012 Refunding Application Planning Meeting	Tuesday, March 22, 2011 9:00 – 10:30 a.m. 925 Del Paso Blvd. Oak Room
PC/PAC Budget Planning Committee Special Meeting – 2011-2012 Refunding Application Planning Meeting	Tuesday, March 29, 2011 9:00 – 10:30 a.m. 925 Del Paso Blvd. Oak Room
PC/PAC Personnel/Bylaws Committee	Thursday, March 31, 2011 10:00 a.m. 925 Del Paso Blvd. Oak Room
Countywide Parent Conference	Friday, April 20, 2011 8:00 a.m. – 4:00 p.m. Charles A. Jones 5451 Lemon Hill Avenue Sacramento, CA

Lisa Daniels

CHSA Conference Recap

The 2011 California Head Start Association Parents Conference provided parents, family members, teachers, and caregivers with tools that empowered and educated those who attended. The two-day conference consisted of classes that included topics, such as: kindergarten transition, communication and discipline skills for parents and educators, stress management skills, and basic budgeting. It was an opportunity to meet other parents, network with educators and presenters, and bond with those who traveled with me. We looked out for each other, ensuring that the trip will run smoothly.

Two of the classes that impacted me were Lynton Smith's "16 Essential Communication Skills for Parents," which followed Smith's strategies from his books, "The Parent Stick" and "Journey of the Child," and Betsy Haas' "Emergent Leadership: Leading through Challenge." Smith, a retired school psychologist from Glenn County, shared the ways children utilize and understand behavior and the consequences of both. He also discussed flexible curriculum development that adapts behavior; where parents can spend at least two hours with their child. One hour is dedicated to the child's homework, while the other is an opportunity to learn new skills by both parent and child. His "Four Parts of the Circle," which consists of: 1) love and respect; 2) helping others; 3) courage; and 4) knowledge. The goal of obtaining these communication skills between parents and children is to express what both parties are feeling and what both parties want. Dr. Smith gave the attendees an opportunity to provide training to their own schools and parents, using the materials he used. He provided learning materials to their agencies free of charge, and will come meet with those who are interested in conducting the

training. This provides an excellent opportunity to empower and engage parents, agencies, and children.

Betsy Haas' workshop, "Emergent Leadership through Challenge," focused on the importance of not only being a good leader (and the skills to make a good leader), but how being a good "follower" makes a good leader. Ms. Haas discussed the principles of the "Facilitator's Guide" by James M. Kouzes, Barry Z. Posner. These five principles include: 1) modeling the way; 2) inspiring a shared vision; 3) challenging the process; 4) affirming shared ideals; and 5) enlisting others. Haas also stressed how humor, encouragement, and empowerment of yourself and your colleagues can bring a positive collaboration and respectful dialogue amongst the team.

This conference personally was an excellent opportunity to bond with Sacramento's Head Start Policy Council members, learn about why they became a part of Head Start, and to enjoy what San Francisco has to offer. The workshops were informative and empowering. I also had a chance to meet other Head Start parents and teachers and share each other's experiences. Every Head Start story is different, and I am so grateful that my family is a part of the Head Start legacy. I encourage anyone who wants their child to be ready for Kindergarten to enroll their child in Head Start, as they make that extra effort to empower families to be a success.

cc: Laurie Black

ITEM II-B- INFORMATION

GOVERNING BOARD MINUTES

BACKGROUND:

The January 6, 2011 Governing Board minutes are attached for your review.

REGULAR MEETING OF THE SACRAMENTO EMPLOYMENT AND TRAINING AGENCY GOVERNING BOARD

Minutes/Synopsis

SETA Board Room 925 Del Paso Blvd. Sacramento, CA 95815 Thursday, January 6, 2011 10:00 a.m.

I. <u>Call to Order/Roll Call/Pledge of Allegiance</u>: Mr. Nottoli called the meeting to order at 10:02 a.m.

Members Present:

Don Nottoli, Chair, SETA Governing Board; Member, Board of Supervisors Sophia Scherman, Vice Chair, SETA Governing Board; Public Representative Jimmie Yee, Member, Board of Supervisors Bonnie Pannell, Councilmember, City of Sacramento Kevin McCarty, Councilmember, City of Sacramento

- ➢ Recognition of Green Job Corps Participants: Ms. Christine Welsch reported that SETA was awarded Green Jobs Corps funding 1 ½ years ago. Ms. Welsch introduced Stacy Hu, Asoka Ishiura-Lluch and Joy Otero, the staff that made the program 'rock in Sacramento. The youth participants enrolled in the Green Jobs Corps are charged with learning about green jobs, environmental stewardship plus go to school and do community service. There were 24 young people that completed the hours. The participants will go before the city council to receive recognition from the mayor and city council.
- Recognition of Long-term employees: Ms. Christine Bem and Ms. Dettie MacCracken (20 years) were acknowledged for their years of service to SETA Head Start. Both Ms. Bem and MacCracken spoke of their experience working for SETA Head Start

II. Consent Items

- A. Minutes of the December 2, 2010 Regular Board Meeting
- B. Approval of Claims and Warrants

 The consent calendar was reviewed; no questions or corrections.

The consent calendar was reviewed; no questions or comments.

Moved/Pannell, second/Scherman, to approve the consent calendar as follows:

- A. Approve the minutes of the December 2, 2010 meeting.
- B. Approve the claims and warrants for the period 11/24/10 12/21/10. Voice Vote: Unanimous approval.

III. Action Items

A. GENERAL ADMINISTRATION/SETA

1. Approval of American Express Corporate Account Policy and Procedure

Ms. Kossick stated that this requests an account policy for the utilization of points earned on the agency's American Express Card. Currently there is a balance of 2 million points. The points will be utilized in the same way that federal dollars have been spent. The board will be notified as to how the points are utilized.

Mr. Yee wanted to ensure legal counsel approved this policy; Mr. Larsen stated that the policy was tailored to ensure that it meets federal regulations with regard to the expenditure of funds. Ms. Kossick stated that the Agency is earning a resource but it has a very low dollar value.

Moved/Pannell, second/McCarty, to approve the American Express Corporate Account Policy and Procedure.

Voice Vote: Unanimous approval.

2. Approval of Revisions to the Sacramento Employment and Training Agency 2010-2011 Budget

Ms. Kossick stated that four new sources of funding added to the budget increasing the current budget by \$2.5 million. The City Council and Board of Supervisors will take action to approve this budget as well.

Moved/Scherman, second/Yee, to approve the revised budget for fiscal year 2010-2011.

Voice Vote: Unanimous approval.

3. Approval of Selection of Audit Firm

Ms. Kossick stated that this would be a three-year contract. Staff is recommending Gilbert and Associates be awarded the contract due to their extensive background in government funding.

Moved/Scherman, second/Yee, to approve the selection of Gilbert Associates, Inc. for audit services for SETA for the fiscal year ending June 30, 2011 for a fee not to exceed \$49,000 for one year with two optional, additional one-year terms. Voice Vote: Unanimous approval.

4. Approval of Out of State Travel to Washington D.C. for the Gold Standard Evaluation of the Workforce Investment Act

Ms. Kossick stated that this is a meeting of all 30 local areas participating in the Gold Standard Evaluation; Ms. Kossick will be attending as well as Ms. Robin Purdy.

Moved/Pannell, second/Scherman, to approve out of state travel to Washington D.C. for the Executive Director and Deputy Director to attend the Gold Standard Evaluation meeting on February 9-10, 2011 in Arlington, VA. Voice Vote: Unanimous approval.

5. Authorize Executive Director to Sign Lease Agreement for Warehouse/ Workshop/Office Space

Mr. Rod Nishi reported that the Governing Board approved the release of a request for proposals for office space/workshop. Staff is requesting authority to enter into a five-year lease with North 10th Street Park, with the dates for the lease approximately 4/1/11-3/31/16. This is the current landlord of our warehouse facility.

Moved/Yee, second/Pannell, to authorize the Executive Director to execute the five year lease agreement with Carson Development, Inc. Roll Call Vote: Aye: 5, Nay: 0, Abstentions: 0

B. WORKFORCE INVESTMENT ACT

 Appointment of Economic Development Representative to the Sacramento Works, Inc. Board

Ms. Kossick stated that this would fill a vacancy on the WIB.

Moved/Yee, second/Pannell, to appoint Troy Givens to fill an Economic Development sector seat on the Workforce Investment Board operating as Sacramento Works, Inc.

Voice Vote: Unanimous approval.

Approval to Accept Additional Veterans Employment Assistance Program
 (VEAP) Funds and Approval of Sole Source Contract to American River College
 and Authorize the Executive Director to Execute the Subcontract

Ms. Michelle O'Camb reviewed this item. In November, the Fresno WIB stated that SETA had to sole source with them which mean an additional \$5,000 for SETA. EDD has approved this subcontract. The new funding allocation would increase from \$50,000 to \$150,000.

Ms. Pannell inquired whether the services can be offered in South Sacramento. Mr. Walker stated that there is a Power Pathways program at Cosumnes River

College. He explained that the veterans enrolled in the program will be from Sacramento County.

Moved/Pannell, second/Scherman, that contingent upon EDD approval, find that ARC is the only approved PG&E PowerPathways provider in Northern California and provides the only Line Worker/Utility Worker certificate course and accept an additional \$100,000 in Governor's WIA 15% VEAP funds from the Fresno County WIB to administer a \$95,000 sole source subcontract with ARC to provide the Power Pathways Utility Line Worker certificate program to 25 students. Additionally, authorize SETA's Executive Director to execute the subcontract. Roll Call Vote: Aye: 5, Nay: 0, Abstentions: 0

 Approval to Augment the Sacramento Tree Foundation with WIA 15% Green Jobs Corps Funds for Program Enhancement and Expansion of the Green Jobs Corps Program

Ms. Christine Welsch stated that this item approves the augmentation of funds to the Sacramento Tree Foundation; there were no questions or comments.

Moved/Pannell, second/McCarty, to approve the augmentation of WIA 15% Green Jobs Corps funds to the Sacramento Tree Foundation with \$20,000 for an additional cohort of the LEAF program serving 15 to 20 youth. Roll Call Vote: Aye: 5, Nay: 0, Abstentions: 0

4. Approval to Accept Workforce Investment Act Governor's 15% Discretionary Funds for the New Start Program and Augment Subgrantees

Mr. William Walker introduced Ms. Elvina Carrington and Mr. Ed Johnson that have worked with the ex-offender population. Mr. Johnson has worked in this program for 10 years. Stephanie Duran and Juanita Sendejas Lopez have also work in this program. Mr. Walker stated that this population has different needs than most unemployed people; they need services to stabilize them. Mr. Johnson stated that the recidivism of ex-offenders in this program is very low. The participants need to be engaged and keeping them engaged to be viable community members.

Moved/Scherman, second/McCarty, to approve augmenting and extending the subgrant agreements of Asian Resources, Inc., Sacramento City Unified School District, Elk Grove Unified School District and Greater Sacramento Urban League for \$40,000 each to continue funding staff to provide services to New Start customers through September 30, 2011.

Roll Call Vote: Aye: 5, Nay: 0, Abstentions: 0

C. HEAD START

1. Approval of Selection Criteria for Enrollment in Head Start – and -

2. Approval of Selection Criteria for Enrollment in Early Head Start

Items 1 and 2 were reviewed together.

Ms. Denise Lee stated that these two documents govern how the children are enrolled in the Head start and Early Head Start programs. The priority is low income children and then children with disabilities.

Ms. Scherman inquired how staff assists families coping with abuse and homelessness. Ms. Lee replied that staff does not directly ask if there are issues, but the enrollment process allows staff to glean out information so the families can be provided the appropriate services. It can be challenging.

Moved/Pannell, second/Scherman, to approve the Head Start Selection Criteria: Sacramento County, and the Early Head Start Selection Criteria: Sacramento County.

Voice Vote: Unanimous approval.

D. COMMUNITY SERVICES BLOCK GRANT: No items.

E. REFUGEE PROGRAMS

1. Approval to Submit a Proposal to the Office of Refugee Resettlement under the Rescue & Restore Victims of Human Trafficking Program

Ms. Mary Jennings stated that the Office of Refugee Resettlement recently released a funding opportunity. The purpose of this item is to request approval to apply for funding, up to \$300,000 per year.

Ms. Scherman asked if Ms. Jennings knew about the chaplain program and Ms. Jennings stated that she has worked with a large group of programs to develop a system to assist child victims.

Moved/Scherman, second/Yee, to approve the submission of a proposal to ORR requesting up to \$300,000 per budget period, and authorize SETA's Executive Director to sign the proposal and other documents required by the funding source, and to execute the agreement and any modifications if awarded funding.

Voice Vote: Unanimous approval.

IV. <u>Information Items</u>

A. Fiscal Monitoring Reports: Francis House was monitored; Mr. Greg Bunker recently passed away. Ms. Sherwood green stated that there will be a memorial service in memory of Mr. Bunker.

- B. Head Start Reports: Ms. Lee stated that staff is preparing for the federal review. An annual report was distributed to board members which highlights the services that were provided in the program. Ms. Lee thanked board members for their willingness to participate in the review process. Ms. Lee provided information and guidelines for board members during their interview with the federal review team. Most questions will be asked about communication and how the board works with staff as a team. Many of the items are provided to Governing Board members in the monthly Head Start report. The planning process document was reviewed. A team of 22 people will be participating in the review process. The final report will be sent 90 days after the review.
- C. American Recovery and Reinvestment Act Fiscal and Procurement Review Final Monitoring Report, Program Year 2009-10: No comments.
- D. Summary of Media Coverage Received for SETA, Sacramento Works and Head Start from July 1, 2010 through December 31, 2010: No comments.
- E. Dislocated Worker Update: No comments.
- F. Employer Activity Report: No comments.
- G. Unemployment Update/Press Release from the Employment Development Department: No comments.

V. Reports to the Board

- A. Chair: No report.
- B. Executive Director: Ms. Kossick reported that staff received a proposal from McCuen Properties reducing the rent and extending the lease for this office.
- C. Deputy Directors: No report.
- D. Counsel: No report.
- E. Members of the Board: Mr. McCarty announced that this would be his last meeting; our new board member will be Jay Schenirer. Mr. McCarty thanked the board and staff and stated that he has enjoyed the experience. Mr. McCarty and Ms. Pannell were wished a Happy Birthday!
- F. Public: No comments.
- VI. CLOSED SESSION: CONFERENCE WITH REAL PROPERTY NEGOTIATOR PURSUANT TO GOVERNMENT CODE SECTION 54956.8: This item was pulled from the agenda.
- VII. Adjournment: Meeting adjourned at 11:12 a.m.

<u>ITEM II-C – INFORMATION</u>

FISCAL MONITORING REPORTS

BACKGROUND:

Attached are copies of the latest fiscal monitoring reports. Staff will be available to answer questions.

MEMORANDUM

TO: Mr. Robert Roe DATE: January 18, 2011

FROM: Greg P. Tayros, SETA Fiscal Monitor

RE: On-Site Fiscal Monitoring of Elk Grove Unified School District

PROGRAM	ACTIVITY	FUNDING	CONTRACT	PERIOD
			PERIOD	COVERED
Head Start	Basic & COLA	\$ 2,380,588	8/1/09-7/31/10	8/1/09-7/31/10
Head Start	T & TA	9,000	8/1/09-7/31/10	8/1/09-7/31/10
Head Start	Prog. Impv	141,020	8/1/09-7/31/10	8/1/09-7/31/10
HS/ARRA	COLA	42,439	8/1/09-6/30/10	8/1/09-6/30/10
HS/ARRA	Quality Impv.	119,276	8/1/09-9/30/10	8/1/09-9/30/10
HS/ARRA	Expansion	261,394	10/1/09-9/30/10	10/1/09-9/30/10

Monitoring Purpose: Initial ____ Follow-Up ___ Special ___ Final _X__

Date of review: 11/30/10-12/3/10

		SATISFAC	TORY		IENTS/ ENDATIONS
1	AREAS EXAMINED Accounting Systems/Records	YES X	NO	YES	NO
2	Internal Control	X			
3	Bank Reconciliation	N/A			
4	Disbursement Control	X			
5	Staff Payroll/Files	X			
6	Fringe Benefits	X			
7	Participant Payroll	N/A			
8	OJT Contracts/Files/Payment	N/A			
9	Indirect Cost Allocation	X			
10	Adherence to Budget	X			
11	In-Kind Contribution	X			
12	Equipment Records	N/A			

Memorandum Fiscal Monitoring Findings Page 2

Program Operator: Elk Grove Unified School District

Findings and General Observations:

- 1) The total costs as reported to SETA from August 1, 2009 to September 30, 2010 have been traced to the delegate agency records. The records were verified and appeared to be in order.
- 2) There are no findings.

Recommendations for Corrective Action:

1) There are no corrective actions required.

cc: Kathy Kossick Governing Board Policy Council

MEMORANDUM

TO: Dr. Sara Haycox DATE: January 13, 2011

FROM: Greg P. Tayros, SETA Fiscal Monitor

RE: On-Site Fiscal Monitoring of Twin Rivers Unified School District

PROGRAM	ACTIVITY	FUNDING	CONTRACT	PERIOD
			PERIOD	COVERED
Head Start	Basic, COLA, Quality	\$ 1,124,514	8/1/09-07/31/10	8/1/09-7/31/10
Head Start	T & TA	7,500	8/1/09-07/31/10	8/1/09-7/31/10
Head Start	Prog. Improvement	15,000	8/1/09-07/31/10	8/1/09-7/31/10
Head Start	Expansion	209,115	10/1/09-9/29/10	10/1/09-9/29/10
HS/ARRA	COLA	20,077	8/1/09-06/30/10	8/1/09-6/30/10
HS/ARRA	Quality Improvement	56,426	8/1/09-09/30/10	8/1/09-9/30/10

Monitoring Purpose: Initial ____ Follow-Up ___ Special ___ Final _ X ___

Dates of review: 12/8-10/10

		SATISFAC	CTORY		MENTS/ ENDATIONS
1	AREAS EXAMINED Accounting Systems/Records	YES X	NO	YES	NO
2	Internal Control	X			
3	Bank Reconciliation	N/A			
4	Disbursement Control	X			
5	Staff Payroll/Files	X			
6	Fringe Benefits	X			
7	Participant Payroll	N/A			
8	OJT Contracts/Files/Payment	N/A			
9	Indirect Cost Allocation	X			
10	Adherence to Budget	X			
11	In-Kind Contribution	X			
12	Equipment Records	X			

Memorandum Fiscal Monitoring Findings Page 2

Findings and General Observations:

- 1) The total costs as reported to SETA from August 1, 2009 to September 30,2010 have been traced to the delegate's records. The records were verified and appeared to be in order.
- 2) There are no findings.

Recommendations for Corrective Action:

1) None.

cc: Kathy Kossick Governing Board Policy Council

ITEM V

COMMITTEE REPORTS

BACKGROUND:

A. <u>Executive Committee</u>: This item provides the opportunity for the Executive Committee to submit an oral report to the Policy Council.

The Executive Committee met and evaluated the January 25, 2011 regular Policy Council meeting.

Good	Needs Improvement
Thank you to Ms. Roneca Provost and Ms. Mary Brown for making reminder calls to Board members to attend the meeting and the orientation.	Attendance.
Thank you to all members for turning off cell phones before meeting.	
Board members asking Chair for point of personal privilege.	
Clean Board Room.	

B.	Budget/Planning Committee – Ms. Coventry St. Mary
C.	Male Involvement Committee/Community Advocating Male Participation (CAMP Mr. Troy Luna

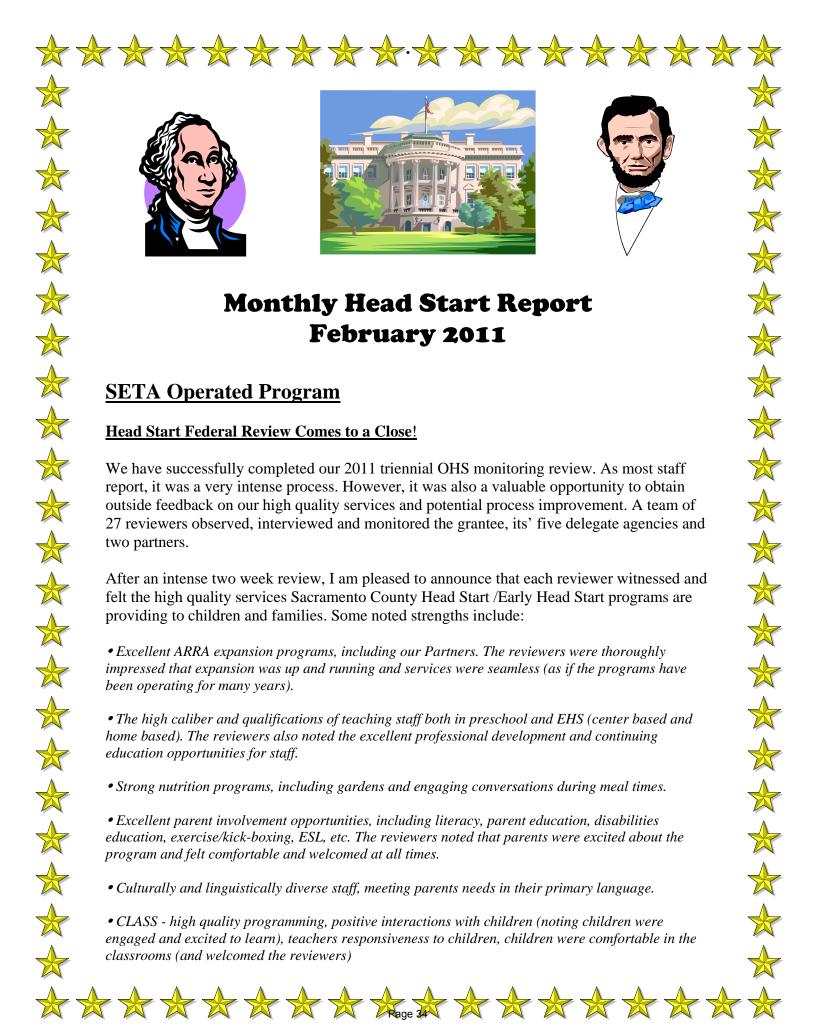
ITEM VI- OTHER REPORTS

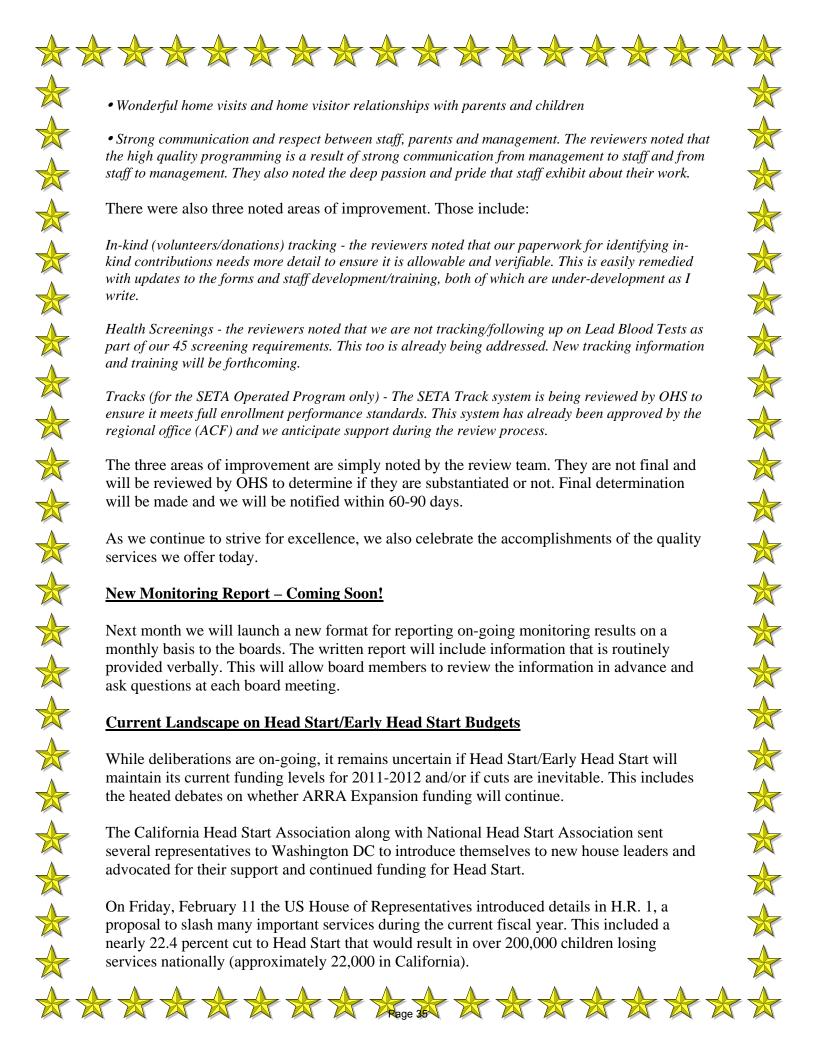
BACKGROUND:

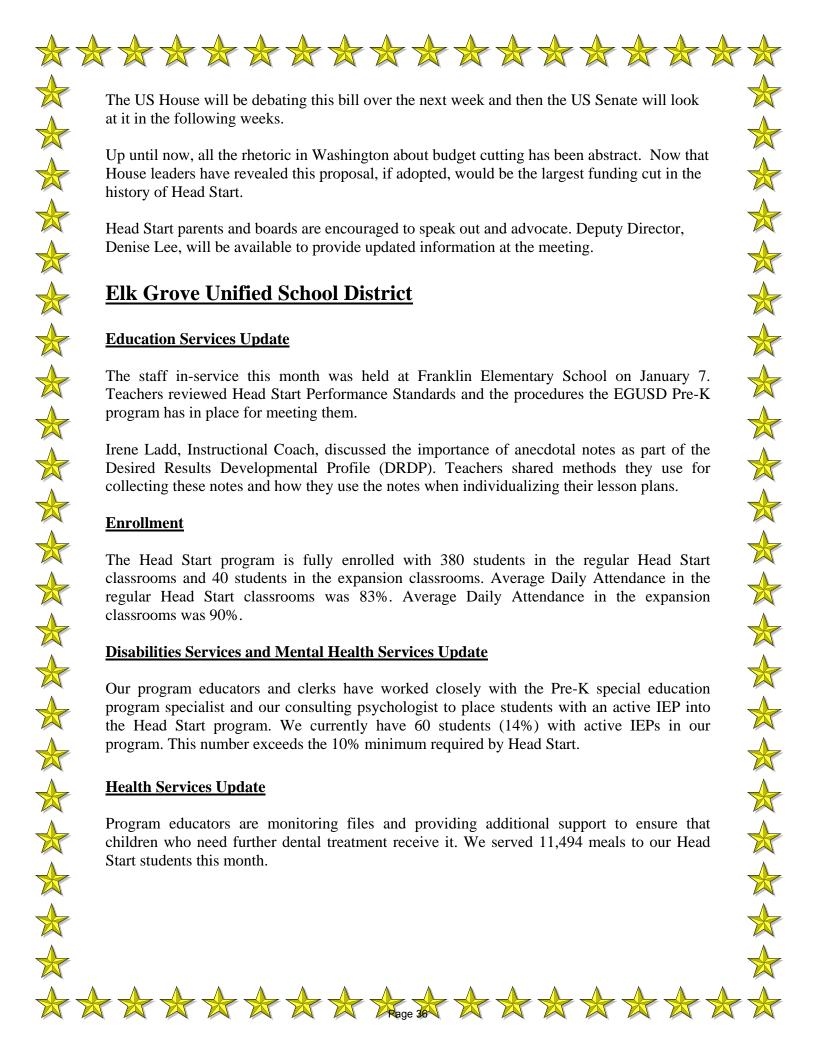
A.	EXECUTIVE DIRECTOR'S REPORT: This item is set aside to allow the SETA Executive Director to report to the Board on any items of important information or to deal with special requests which need to be addressed but, because of time constraints, were not included in the formal Policy Council board packet.
B.	SETA HEAD START DEPUTY DIRECTOR'S MONTHLY REPORT: This item is set aside to allow the Head Start Deputy Director (Ms. Denise Lee) to report to the Council on any items of important information or to deal with special requests which need to be addressed.
	Monthly Head Start Report (attached)
C.	HEAD START MANAGERS' MONTHLY REPORTS: This item provides an opportunity for the Head Start Managers to provide reports. The Managers are: Brenda Campos: Grantee Program Support Services Karen Gonzales: Child Development and Education Services Lisa Carr, Parent/Family Support Unit
D.	OPEN DISCUSSION AND COMMENTS: This item provides an opportunity for Head Start Policy Council members to bring up topics for discussion. Members are asked to address their requests to the Chair if they wish to speak. No action is to be taken on any item that is discussed during this meeting; the board may direct staff to place agenda items on upcoming agendas for action.

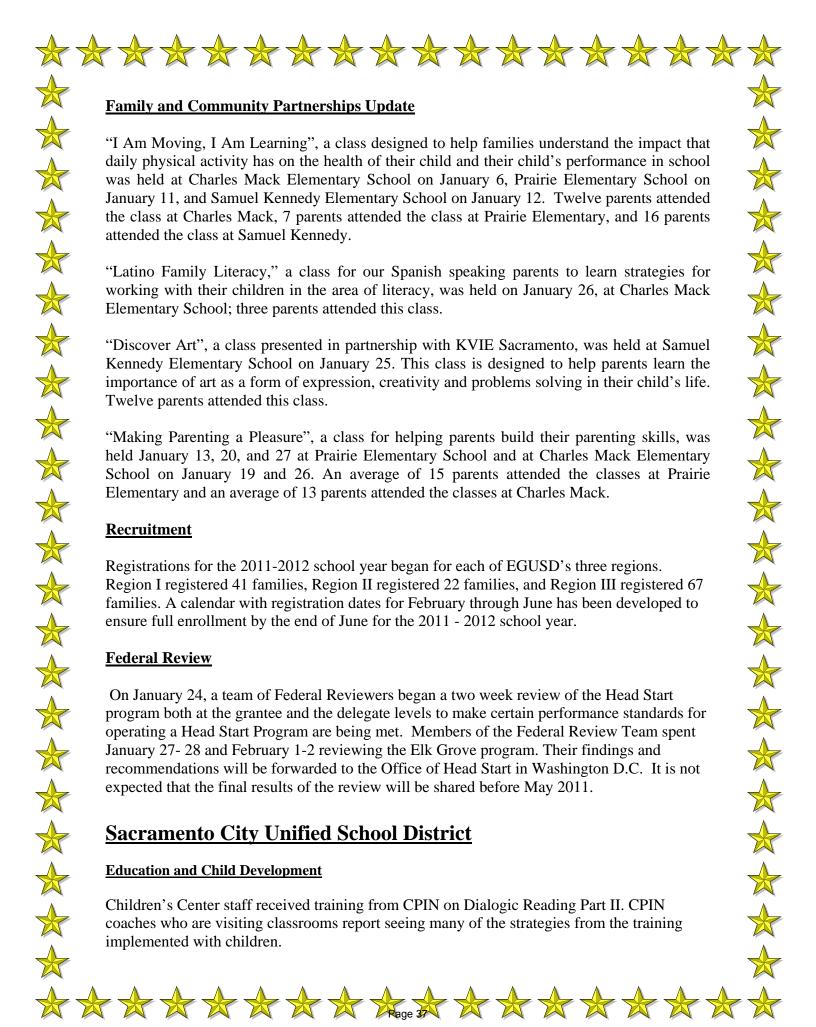
Page 2 PUBLIC PARTICIPATION: Participation of the general public at Head Start Policy Council meetings is encouraged. Members of the audience are asked to address their requests to the Chair if they wish to speak.

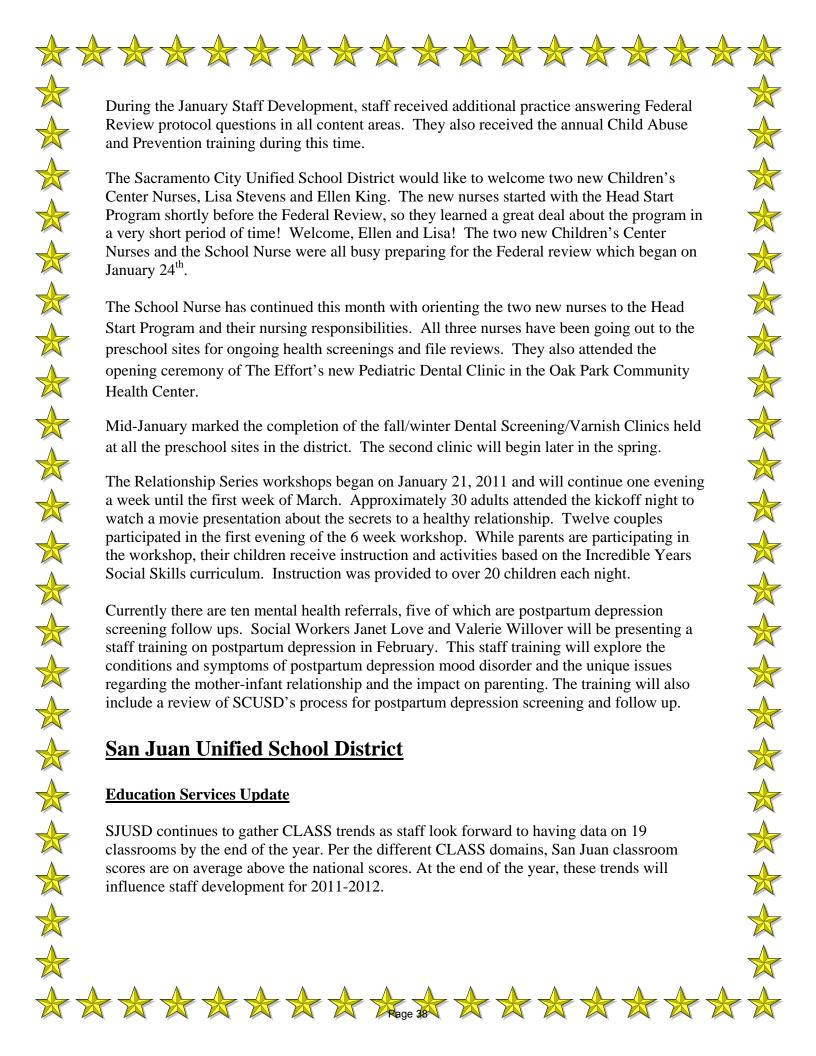
ITEM VI- OTHER REPORTS (continued)

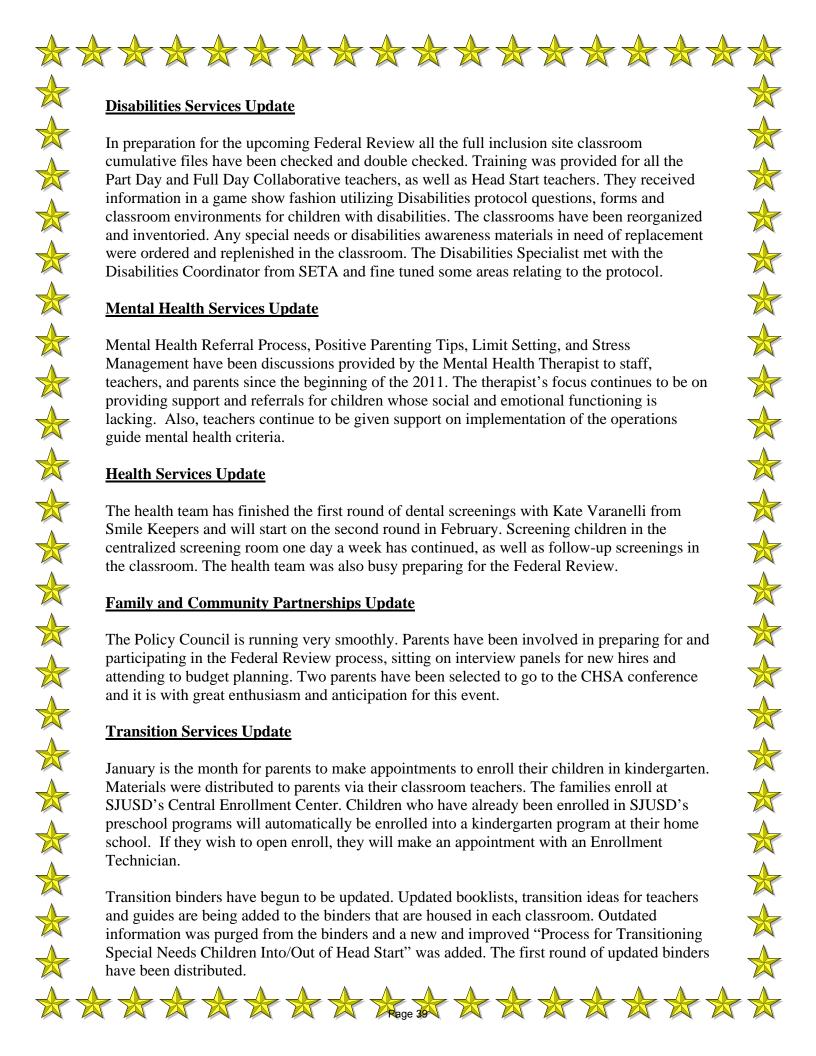










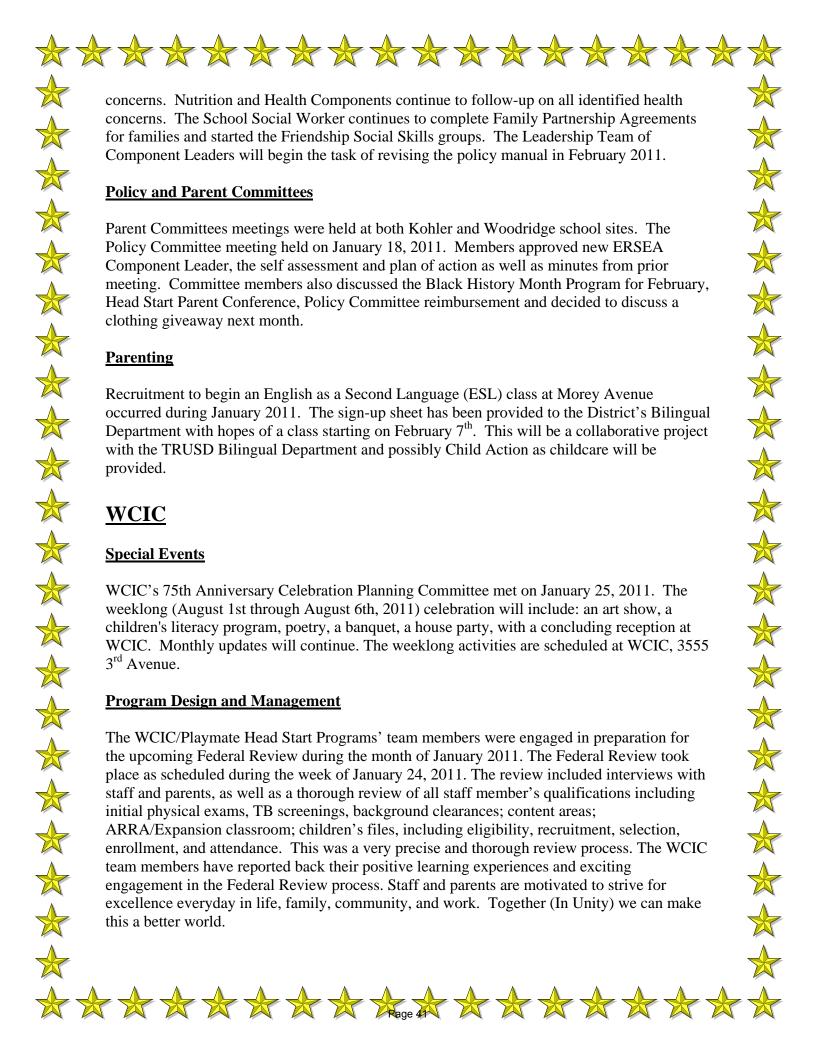




Site Visit. Training included answering of the protocol questions and review information on the school policies and systems for delivering services. All staff also participated in fire extinguisher training on January 21st to ensure familiarity in emergency situations. During this month, teaching staff also had another Child Abuse and Reporting Training held at the District Office with their preschool colleagues.

Components

The Component Leaders continued working on their monitoring binders and prepping for the Federal Review Site Visit. Component Leaders continued implementing the plan of action steps. The Education Component Leader is currently assisting with the scheduling of the home visits for all teaching staff that will occur February 7th – February 11th. The Speech Language Pathologist continues to provide direct services to students identified with speech



SETA Head Start Food Service Operations Monthly Report *January 2011

January 3rd - Early Morning Milk Delivery made to all Centers for Breakfast
Nedra Court Closed for Floor Repair
Holiday - WCIC / Playmate Centers Closed

January 3rd & 4th - Bright Beginnings Closed

January 10th - Bright Beginnings moved to Cordova Lanes Elementary

January 25th - Federal Reviewer Visited Crossroads Gardens Kitchen

January 26th - Federal Reviewer Visited Mather Kitchen

January 28th - Kennedy Estates Closed - water turned off at the Complex Federal Reviewer visited Central Kitchen

Meetings and Trainings:

Leadership Meeting attended by Connie Otwell January 19th

Food Service Department Meeting with Brenda Campos January 21st.
- Stretching Class provided by Dr. Simmons

Total Number of Meals and Snacks Prepared for All Kitchens

Lunch PM Snack Breakfast Field Trips 41,120 26,180 28,120 0

Total Amount of Meals and Snacks Prepared 95,420

Purchases:

Food \$68,842.40 Non - Food \$16,829.69

Building Maintenance and Repair: \$4,520.59

Kitchen Small Wares and Equipment: \$2,470.70

Vehicle Maintenance and Repair : \$6,462.52

Vehicle Gas / Fuel: \$1,828.04

Normal Delivery Days 20

SPECIAL EDUCATION REPORT

Sacramento County Head Start/Early Head Start (As of 1/31/11)

The Special Education Report shows the percentage of enrolled preschool aged children with a diagnosed disability receiving services through an Individualized Education Plan (IEP). For Early Head Start, the Special Education Report shows the number of children ages 0-3 who are receiving early intervention services through an Individualized Family Services Plan (IFSP).

Head Start Program Performance Standards Reference: 1305.6 (c) states that at least 10% of the total number of enrollment in each grantee and delegate agency must be made available to children with disabilities.

County (4621)* (653)*	498	(11%)	75	(11%)
SETA (2796) (345) (1878 Tracks)	217	(11.5%)	43	(12%)
WCIC (120)	13	(11%)	N/A	
San Juan USD (700) (161)	73	(10%)	20	(12%)
Sacramento City USD (1292)(147)	113	(9%)	12	(8%)
Elk Grove USD (420)	60	(14%)	N/A	
Twin Rivers USD (211)	22	(10%)	N/A	
Agency/AFE (HS)(EHS)	Head Star	<u>t #IEP (% AFE)</u>	Early Hea	d Start #IFSP (%AFE)

^{*} Totals include ARRA enrollments

AFE = Annual Funded Enrollment

%AFE = Percentage of Annual Funded Enrollment

Sacramento County Head Start/Early Head Start Delegate Monthly Enrollment Report January, 2011

Head Start

Agency	Funded	(a) Last Day of	(b)	Attendance	(c)
	Enrollment	Month Enrollment	% Actual		% Attend.
			to		to
			Funded		Funded
Elk Grove USD	380	380	100	314	83
Elk Grove ARRA Expansion	40	40	100	36	90
Sacramento City USD	1,272	1,280	101	1,099	86
Sac City ARRA Expansion	20	20	100	19	95
Sacramento Employment and	1,860	1,870	101	1,418	76
Training Agency	(2,778)	_, _, _,		_,,	
Sacramento Employment Training	18	20	111	15	75
Agency AARA Expansion					
San Juan USD	680	681	100	508	75
San Juan ARRA Expansion	20	20	100	15	75
Twin Rivers USD	179	179	100	179	100
Twin Rivers ARRA Expansion	32	33	103	33	103
WCIC/Playmate Head Start	100	100	100	85	85
WCIC ARRA Expansion	20	20	100	13	65

Early Head Start

Early Head Start						
Agency	Funded Enrollment	(a) Last Day of Month Enrollment	(b) %	Attendance	(c) % Attend.	
			Actual to Funded		to Funded	
Sacramento City USD	115	115	100	90	78	
Sac City ARRA Expansion	32	32	100	20	63	
Sacramento Employment and Training Agency	213	222	104	153	72	
Sacramento Employment Training Agency AARA Expansion	132	132	100	91	69	
San Juan USD	129	129	100	92	71	
San Juan ARRA Expansion	32	33	103	22	69	

⁽a) Includes children who have dropped during the month and whose slot will be filled within the 30 days allowable period.

⁽b) If enrollment is less than 100%, agency must include corrective plan of action.

⁽c) Attendance on the last day of month